

**NOTICE OF MEETING**  
**SCHOOL DISTRICT NO. 17**  
 Notice is hereby given of a Board of Education Committee of the Whole meeting of School District No. 17, in the County of Douglas, which will be held at 6:00 p.m. on Monday, January 16, 2012, at 5606 South 147th Street, Omaha, Nebraska.  
 An agenda for such meetings, kept continuously current, are available for public inspection at the office of the superintendent at 5606 South 147th Street, Omaha, Nebraska.  
 MIKE KENNEDY,  
 Secretary  
 1-13-12

**THE DAILY RECORD  
 OF OMAHA**  
**LYNDA K. HENNINGSEN, Publisher**  
**PROOF OF PUBLICATION**

**UNITED STATES OF AMERICA,**  
 The State of Nebraska,  
 District of Nebraska,  
 County of Douglas,  
 City of Omaha, } ss.

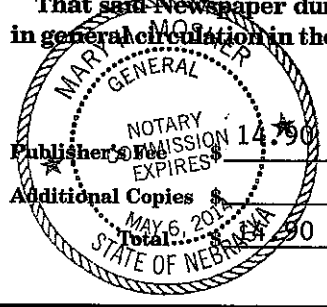
**J. BOYD**

being duly sworn, deposes and says that she is  
**LEGAL EDITOR**

of **THE DAILY RECORD**, of Omaha, a legal newspaper, printed and published daily in the English language, having a bona fide paid circulation in Douglas County in excess of 300 copies, printed in Omaha, in said County of Douglas, for more than fifty-two weeks last past; that the printed notice hereto attached was published in **THE DAILY RECORD**, of Omaha, on \_\_\_\_\_

January 13, 2012

That said Newspaper during that time was regularly published and in general circulation in the County of Douglas, and State of Nebraska.



Subscribed in my presence and sworn to before  
 me this 13th day of  
January 2012

Notary Public in and for Douglas County,  
 State of Nebraska

COMMITTEE OF THE WHOLE MEETING

JANUARY 16, 2012

NAME:

REPRESENTING:

Candi Knack

Millard

Julie Prochaska

Millard South

Jennifer Zielinski

UNMC CON

McKaela Simpson

UNMC CON

Scott Wenz

Kiewit

Lindsay Jakopovic

UNMC CON

Jennifer Carson

MNHS / L.A.

Janic Sinso

NMS / L.A.

Diane Benvenuto

Hitchcock

Vicky Munoz

West HS

Clare Deegan

UNMC CON

Megan Geertz

Kiewit



*COMMITTEE OF THE WHOLE  
MEETING*



JANUARY 16, 2012

MILLARD PUBLIC SCHOOLS  
BOARD COMMITTEE OF THE WHOLE

The Board of Education Committee of the Whole will meet on Monday, January 16, 2012 at 6:00 p.m. at the Don Stroh Administration Center, 5606 South 147th Street.

The Public Meeting Act is posted on the Wall and Available for Public Inspection

Public Comments on agenda items - This is the proper time for public questions and comments on agenda items only. Please make sure a request form is given to the Board Vice-President before the meeting begins.

A G E N D A

1. Budget Projections
2. Superintendent Goals Update

Public Comments - This is the proper time for public questions and comments on any topic. Please make sure a request form is given to the Board Vice President before the meeting begins.

## AGENDA SUMMARY SHEET

**AGENDA ITEM:** Budget Projections for FYE13

**MEETING DATE:** January 16, 2012

**DEPARTMENT:** General Administration

**TITLE & BRIEF DESCRIPTION:** Budget Projections for FYE13 – the initial summary of projections for revenue and expenditures for the coming school year.

**ACTION DESIRED:** Approval \_\_\_\_ Discussion \_\_\_\_ Information Only   x   .

**BACKGROUND:** Attached are two budget scenarios for FYE13. Scenario A is what we believe to be the “worst case” scenario. Scenario B is more a “best guess” scenario. The assumptions used in each of the scenarios are included in the notes attached to the spreadsheet.

**OPTIONS AND ALTERNATIVES:** n/a

**RECOMMENDATION:** n/a

**STRATEGIC PLAN REFERENCE:** n/a

**IMPLICATIONS OF ADOPTION/REJECTION:** n/a

**TIMELINE:** n/a

**RESPONSIBLE PERSON:** Ken Fossen, Associate Superintendent (General Administration)

**SUPERINTENDENT’S APPROVAL:** \_\_\_\_\_

	A	B	C	D	E	F	G	H	I	J	K	L
1	<b>BUDGET PROJECTIONS</b>											
2	(Revised: Jan. 10, 2012)											
3												
4	<b>SCENARIO A (See Attached Notes)</b>											
5		<u>FYE12</u>		<u>FYE13</u>		<u>FYE14</u>		<u>FYE15</u>		<u>FYE16</u>		<u>FYE17</u>
6	<b>PROPERTY VALUES</b>											
7	Assessed Valuations	9,160,315,269	1.0%	9,251,918,422	1.0%	9,344,437,606	1.0%	9,437,881,982	1.0%	9,532,260,802	1.0%	9,627,583,410
8												
9	<b>TAX LEVIES</b>											
10	Tax Levy - Bonds	0.16		0.14		0.14		0.14		0.14		0.13
11	Tax Levy - LC GF Common Levy	0.95		0.95		0.95		0.95		0.95		0.95
12	Tax Levy - LC SBF Common Levy (To "Projects" Tab)	0.00		0.00		0.00		0.00		0.00		0.00
13	Tax Levy - MPS Option to SBF (To "Projects" Tab)	0.01		0.01		0.01		0.01		0.01		0.01
14	Tax Levy - MPS Option to GF	0.09		0.09		0.09		0.09		0.09		0.09
15	Total	1.21		1.19		1.19		1.19		1.19		1.18
16												
17	<b>EXPENSES</b>											
18	Bond Principal & Interest (Exclude)	14,509,939		13,225,105		13,200,418		13,170,068		13,072,193		12,359,793
19	Projects in General Fund (To "Projects" Tab)	6,050,000		6,050,000		6,050,000		6,050,000		6,050,000		3,450,000
20	Salaries & Benefits	154,528,230	1.030	159,164,077	1.030	163,938,999	1.030	168,857,169	1.030	173,922,884	1.030	179,140,571
21	Other	50,102,598	1.030	51,605,676	1.030	53,153,846	1.030	54,748,462	1.030	56,390,915	1.030	58,082,643
22	<b>Additions/Reductions</b>	-		-		-		-		-		-
23	Total (Bonds Excluded)	210,680,828		216,819,753		223,142,845		229,655,631		236,363,800		240,673,214
24												
25	<b>REVENUES</b>											
26	Tax Receipts - Bonds (Exclude)	14,509,939		13,225,105		13,200,418		13,170,068		13,072,193		12,359,793
27	State Aid (via LC Formula)	76,468,282	0.959	73,333,082	1.000	73,333,082	1.000	73,333,082	1.000	73,333,082	1.000	73,333,082
28	Tax Receipts - LC GF Common Levy	78,324,795	1.010	79,108,043	1.010	79,899,123	1.010	80,698,115	1.010	81,505,096	1.010	82,320,147
29	Tax Receipts - LC SBF Common Levy	-		-		-		-		-		-
30	Tax Receipts - MPS Option	8,161,841		7,841,513		8,076,866		8,319,989		8,632,765		8,609,084
31	<b>Additions/Reductions</b>	-		(2,000,000)		(2,000,000)		(2,000,000)		(2,000,000)		(2,000,000)
32	Grant/Other	44,975,683		44,975,683		44,975,683		44,975,683		44,975,683		44,975,683
33	Total (Bonds Excluded)	207,930,601		203,258,322		204,284,755		205,326,869		206,446,626		207,237,996
34												
35	<b>RESERVES</b>											
36	Beginning Balance	38,155,673		35,405,446		21,844,015		2,985,925		(21,342,837)		(51,260,011)
37	Ending Balance	35,405,446		21,844,015		2,985,925		(21,342,837)		(51,260,011)		(84,695,228)
38	Change	(2,750,227)		(13,561,431)		(18,858,090)		(24,328,761)		(29,917,174)		(33,435,218)
39												
40	<b>BALANCE</b>											
41	Zero Balance Required	-		0.00		0.00		(0.00)		0.00		(0.00)

**Cell: A4****Comment:** SCENARIO A - ASSUMPTIONS

## Revenues:

- That state Aid will be \$845 million statewide (not the \$880 million appropriated). State aid is currently \$822 million plus \$59 million federal "EduJobs Money" -- i.e., \$881 million.
- That the district will receive about the same percentage of state aid distribution as it did in the past
- That property valuations will increase by 1%.
- That all "other revenue" will remain flat.
- That the levy exclusion for VESP will be repealed.
- That the Learning Community will be abolished and the eleven school districts will fall under the same state aid and property tax statutes as the other schools in the state.
- That the total tax levy in the district will not increase. It may, however, decrease if the levy lid so dictates.
- That no bond issue will pass.

## Expenditures:

- That salaries and benefits will increase by 3% (i.e., 0.9% retirement contribution for employees; 0.9% retirement contribution for employers; and 1.2% for insurance and other increases).
- That inflation on non-personnel items in the budget will increase 3%.

**Cell: D15**

**Comment:** If the VESP exclusion from the levy lid is repealed, the levy will need to go down 2 cents. We will not be able to levy the 2 cents from the bond fund into the general fund because we would exceed \$1.05 general fund and building find combined.

**Cell: B19**

**Comment:** This would permit the following:

- \$1.7m for Lease Purchases
- \$1.0m for Emergency Items
- \$3.3m for Summer Projects

**Cell: D19**

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- \$1.7m for Lease Purchases
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- \$1.7m for Lease Purchases

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- \$3.3m for Summer Projects

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**Cell:** J19

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- \$1.7m for Lease Purchases
- \$1.0m for Emergency Items
- \$3.3m for Summer Projects

**Cell:** L19

**Comment:** This would permit the following:

- COPS PAID OFF
- \$1.0m for Emergency Items
- \$3.3m for Summer Projects

**Cell:** B27

**Comment:** Includes the \$4,411,094 EduJobs Money applied for a received after 9/1/2011.

**Cell:** C27

**Comment:**

FY11	FY12	FY13
810	822	845
140	59	0
950	881	845
	92.7%	95.9%

**Cell:** D31

**Comment:** Adjustment if Learning Community goes away. The two years when we receive sufficient information from NDE to calculate the impact of the LC on the individual districts, our calculations showed that MPS gained \$2.8 million the first year and \$2.4 million the second. We did not receive sufficient information to conduct the calculations this past year, so this number is a guess based upon previous calculations.

**Cell:** F31

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**PROPOSED PROJECTS**  
(Revised: Jan. 10, 2012)

	<u>FYE12</u>	<u>FYE13</u>	<u>FYE14</u>	<u>FYE15</u>	<u>FYE16</u>	<u>FYE17</u>
<b>Carry Over Year-End Balances</b>	<b>29,823,683</b>	<b>24,590,841</b>	<b>19,116,889</b>	<b>12,897,508</b>	<b>6,873,283</b>	<b>4,249,210</b>
<i>Special Building Fund Year-End Balance (Aug. 31, 2011)</i>	<i>20,708,658</i>					
<i>Depreciation Fund Year-End Balance (Aug. 31, 2011)</i>	<i>9,115,025</i>					
<b>Proceeds from SBF Levy - LC Common (From "Operations" Tab)</b>	-	-	-	-	-	-
<b>Proceeds from SBF Levy - MPS Option (From "Operations" Tab)</b>	<b>906,871</b>	<b>915,940</b>	<b>925,099</b>	<b>934,350</b>	<b>943,694</b>	<b>953,131</b>
<b>Projects in General Fund (From "Operations" Tab)</b>	<b>6,050,000</b>	<b>6,050,000</b>	<b>6,050,000</b>	<b>6,050,000</b>	<b>6,050,000</b>	<b>3,450,000</b>
<b>Interest Income</b>	<b>298,237</b>	<b>245,908</b>	<b>191,169</b>	<b>128,975</b>	<b>68,733</b>	<b>42,492</b>
1%						
Buidling Addition - Reeder	(1,850,000)	-	-	-	-	-
Buidling Addition - Upchurch?		(1,850,000)	-	-	-	-
Building Addition - Rohwer?	-	-	(1,850,000)	-	-	-
Building Addition - Black Elk?	-	-	-	(1,850,000)	-	-
Summer Projects	(3,300,000)	(3,300,000)	(3,300,000)	(3,300,000)	(3,300,000)	(3,300,000)
FCAP Projects	(5,500,000)	(5,500,000)	(5,500,000)	(5,500,000)	(5,500,000)	(5,500,000)
Unforeseen Projects/Fees	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
<b>COPS (Reeder, Excel Purchase, Excel Remodel I)</b>	<b>1,698,050</b>	<b>1,700,200</b>	<b>1,700,350</b>	<b>1,698,450</b>	<b>1,699,500</b>	-
COPS (Excel Remodel II)			(600,000)	(600,000)	(600,000)	(600,000)
YAP Lease (1 Bay)	(21,000)	(21,000)	(21,000)	(21,000)	(21,000)	(21,000)
Portables (Moving, Renovating, or Demolishing)	-	-	-	-	-	-
Equipment Installations (Security/GIS/GPS)	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)
Increase # of External Bldg Security Cameras	-	-	-	-	-	-
Replace Existing Security Cameras	-	-	-	-	-	-
Replace Computers, Servers, etc.	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)
Replace Food Service Tables/Chairs	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Replace Classroom Tables/Chairs	(150,000)	(150,000)	(200,000)	(300,000)	(200,000)	(150,000)
Replace Folding Chairs	-	-	-	-	-	-
Replace HS Band/Choir Uniforms	-	-	-	-	-	-
Pianos and Other Musical Equipment	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)
Repurposed Classrooms & Safety Code Issues	(175,000)	(175,000)	(175,000)	(175,000)	(175,000)	(175,000)
Blondo Street Improvement Project (Ezra)		(200,000)	-	-	-	-
156th Street Improvement Project (Kiewit)		-	(250,000)	-	-	-
School Equity Projects (Facilities/Equipment)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Vehicle Replacement (M&O)	General Fund	General Fund	General Fund	General Fund	General Fund	General Fund
Equipment Replacement (M&O)	General Fund	General Fund	General Fund	General Fund	General Fund	General Fund
Buell Turf Replacment	-	-	-	-	-	(750,000)
Artificial Turf at High Schools (None)	-	-	-	-	-	-
Kitchen Renovations & Equipment (None)	-	-	-	-	-	-
Convert Freon Type in Cooling Units				100,000	100,000	100,000
Air Conditioning Improvements	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
<b>Sale of SSC Building</b>	-	-	-	-	<b>1,500,000</b>	-
<b>Cell Tower Income</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>
<b>BALANCE</b>	<b>24,590,841</b>	<b>19,116,889</b>	<b>12,897,508</b>	<b>6,873,283</b>	<b>4,249,210</b>	<b>(4,891,168)</b>

	A	B	C	D	E	F	G	H	I	J	K	L
1	<b>BUDGET PROJECTIONS</b>											
2	(Revised: Jan. 10, 2012)											
3												
4	<b>SCENARIO B (See Attached Notes)</b>											
5		<u>FYE12</u>		<u>FYE13</u>		<u>FYE14</u>		<u>FYE15</u>		<u>FYE16</u>		<u>FYE17</u>
6	<b>PROPERTY VALUES</b>											
7	Assessed Valuations	9,160,315,269	1.0%	9,251,918,422	1.0%	9,344,437,606	1.0%	9,437,881,982	1.0%	9,532,260,802	1.0%	9,627,583,410
8												
9	<b>TAX LEVIES</b>											
10	Tax Levy - Bonds	0.16		0.14		0.14		0.14		0.14		0.13
11	Tax Levy - LC GF Common Levy	0.95		0.95		0.95		0.95		0.95		0.95
12	Tax Levy - LC SBF Common Levy (To "Projects" Tab)	0.00		0.00		0.00		0.00		0.00		0.00
13	Tax Levy - MPS Option to SBF (To "Projects" Tab)	0.01		0.01		0.01		0.01		0.01		0.01
14	Tax Levy - MPS Option to GF	0.09		0.11		0.11		0.11		0.11		0.12
15	Total	1.21		1.21		1.21		1.21		1.21		1.21
16												
17	<b>EXPENSES</b>											
18	Bond Principal & Interest (Exclude)	14,509,939		13,225,105		13,200,418		13,170,068		13,072,193		12,359,793
19	Projects in General Fund (To "Projects" Tab)	6,050,000		6,050,000		6,050,000		6,050,000		6,050,000		3,450,000
20	Salaries & Benefits	154,528,230	1.030	159,164,077	1.030	163,938,999	1.030	168,857,169	1.030	173,922,884	1.030	179,140,571
21	Other	50,102,598	1.030	51,605,676	1.030	53,153,846	1.030	54,748,462	1.030	56,390,915	1.030	58,082,643
22	<b>Additions/Reductions</b>	-		-		-		-		-		-
23	Total (Bonds Excluded)	210,680,828		216,819,753		223,142,845		229,655,631		236,363,800		240,673,214
24												
25	<b>REVENUES</b>											
26	Tax Receipts - Bonds (Exclude)	14,509,939		13,225,105		13,200,418		13,170,068		13,072,193		12,359,793
27	State Aid (via LC Formula)	76,468,282	0.999	76,391,814	1.000	76,391,814	1.000	76,391,814	1.000	76,391,814	1.000	76,391,814
28	Tax Receipts - LC GF Common Levy	78,324,795	1.010	79,108,043	1.010	79,899,123	1.010	80,698,115	1.010	81,505,096	1.010	82,320,147
29	Tax Receipts - LC SBF Common Levy	-		-		-		-		-		-
30	Tax Receipts - MPS Option	8,161,841		9,673,393		9,927,065		10,188,690		10,520,152		11,468,476
31	<b>Additions/Reductions</b>	-		-		-		-		-		-
32	Grant/Other	44,975,683		44,975,683		44,975,683		44,975,683		44,975,683		44,975,683
33	Total (Bonds Excluded)	207,930,601		210,148,933		211,193,685		212,254,301		213,392,745		215,156,119
34												
35	<b>RESERVES</b>											
36	Beginning Balance	38,155,673		35,405,446		28,734,626		16,785,466		(615,864)		(23,586,919)
37	Ending Balance	35,405,446		28,734,626		16,785,466		(615,864)		(23,586,919)		(49,104,013)
38	Change	(2,750,227)		(6,670,820)		(11,949,160)		(17,401,330)		(22,971,055)		(25,517,094)
39												
40	<b>BALANCE</b>											
41	Zero Balance Required	-		0.00		(0.00)		(0.00)		0.00		0.00

**Cell: A4**

**Comment:** SCENARIO B - ASSUMPTIONS

Revenues:

- That state Aid will be \$880 million statewide (i.e., the amount appropriated by the Legislature). State aid is currently \$822 million plus \$59 million federal "EduJobs Money" -- i.e., \$881 million.
- That the district will receive about the same percentage of state aid distribution as it did in the past.
- That property valuations will increase by 1%.
- That all "other revenue" will remain flat.
- That the levy exclusion for VESP will continue unchanged.
- That the Learning Community "sharing" of state aid and property tax revenues will continue as it currently exists.
- That the total tax levy in the district will remain at \$1.21.
- That no bond issue will pass.

Expenditures:

- That salaries and benefits will increase by 3% (i.e., 0.9% retirement contribution for employees; 0.9% retirement contribution for employers; and 1.2% for insurance and other increases).
- That inflation on non-personnel items in the budget will increase 3%.

**Cell: B19**

**Comment:** This would permit the following:

- \$1.7m for Lease Purchases
- \$1.0m for Emergency Items
- \$3.3m for Summer Projects

**Cell: D19**

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**Cell: L19****Comment:** This would permit the follow

- COPS PAID OFF
- \$1.0m for Emergency Items
- \$3.3m for Summer Projects

**Cell: B27****Comment:** Includes the \$4,411,094 EduJobs Money applied for a received after 9/1/2011.**Cell: C27****Comment:** FY11 FY12 FY13

810 822 880

140 59 0

950 881 880

92.7% 99.9%

	A	B	C	D	E	F	G	H
1	<b>PROPOSED PROJECTS</b>							
2	(Revised: Jan. 10, 2012)							
3								
4			<u>FYE12</u>	<u>FYE13</u>	<u>FYE14</u>	<u>FYE15</u>	<u>FYE16</u>	<u>FYE17</u>
5	Carry Over Year-End Balances		29,823,683	24,590,841	19,116,889	12,897,508	6,873,283	4,249,210
6	Special Building Fund Year-End Balance (Aug. 31, 2011)	20,708,658						
7	Depreciation Fund Year-End Balance (Aug. 31, 2011)	9,115,025						
8	Proceeds from SBF Levy - LC Common (From "Operations" Tab)		-	-	-	-	-	-
9	Proceeds from SBF Levy - MPS Option (From "Operations" Tab)		906,871	915,940	925,099	934,350	943,694	953,131
10	Projects in General Fund (From "Operations" Tab)		6,050,000	6,050,000	6,050,000	6,050,000	6,050,000	3,450,000
11	Interest Income	1%	298,237	245,908	191,169	128,975	68,733	42,492
12	Building Addition - Reeder		(1,850,000)	-	-	-	-	-
13	Building Addition - Upchurch?			(1,850,000)	-	-	-	-
14	Building Addition - Rohwer?				(1,850,000)	-	-	-
15	Building Addition - Black Elk?					(1,850,000)	-	-
16	Summer Projects		(3,300,000)	(3,300,000)	(3,300,000)	(3,300,000)	(3,300,000)	(3,300,000)
17	FCAP Projects		(5,500,000)	(5,500,000)	(5,500,000)	(5,500,000)	(5,500,000)	(5,500,000)
18	Unforeseen Projects/Fees		(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
19	<b>COPS (Reeder, Excel Purchase, Excel Remodel I)</b>		<b>1,698,050</b>	<b>1,700,200</b>	<b>1,700,350</b>	<b>1,698,450</b>	<b>1,699,500</b>	-
20	COPS (Excel Remodel II)				(600,000)	(600,000)	(600,000)	(600,000)
21	YAP Lease (1 Bay)		(21,000)	(21,000)	(21,000)	(21,000)	(21,000)	(21,000)
22	Portables (Moving, Renovating, or Demolishing)		-	-	-	-	-	-
23	Equipment Installations (Security/GIS/GPS)		(75,000)	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)
24	Increase # of External Bldg Security Cameras		-	-	-	-	-	-
25	Replace Existing Security Cameras		-	-	-	-	-	-
26	Replace Computers, Servers, etc.		(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)
27	Replace Food Service Tables/Chairs		(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
28	Replace Classroom Tables/Chairs		(150,000)	(150,000)	(200,000)	(300,000)	(200,000)	(150,000)
29	Replace Folding Chairs		-	-	-	-	-	-
30	Replace HS Band/Choir Uniforms		-	-	-	-	-	-
31	Pianos and Other Musical Equipment		(75,000)	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)
32	Repurposed Classrooms & Safety Code Issues		(175,000)	(175,000)	(175,000)	(175,000)	(175,000)	(175,000)
33	Blondo Street Improvement Project (Ezra)			(200,000)	-	-	-	-
34	156th Street Improvement Project (Kiewit)				(250,000)	-	-	-
35	School Equity Projects (Facilities/Equipment)		(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
36	Vehicle Replacement (M&O)		General Fund	General Fund	General Fund	General Fund	General Fund	General Fund
37	Equipment Replacement (M&O)		General Fund	General Fund	General Fund	General Fund	General Fund	General Fund
38	Buell Turf Replacment		-	-	-	-	-	(750,000)
39	Artificial Turf at High Schools (None)		-	-	-	-	-	-
40	Kitchen Renovations & Equipment (None)		-	-	-	-	-	-
41	Convert Freon Type in Cooling Units					100,000	100,000	100,000
42	Air Conditioning Improvements		(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
43	Sale of SSC Building		-	-	-	-	1,500,000	-
44	Cell Tower Income		60,000	60,000	60,000	60,000	60,000	60,000
45	<b>BALANCE</b>		<b>24,590,841</b>	<b>19,116,889</b>	<b>12,897,508</b>	<b>6,873,283</b>	<b>4,249,210</b>	<b>(4,891,168)</b>

## **Superintendent Goals for 2011 – 2012**

1. **Financial Impact to State Aid to Education – Continue to plan and prepare a 2<sup>nd</sup> year “worst-case scenario budget due to State Aid funding concerns and loss of Federal Stimulus Funds.**
2. **Learning Community Participation & MPS Best Interests – Continue efforts of changing the Governance Structure of the Learning Community.**
3. **Bond Issue Campaign and Passage of Bond Issue in November - Determine appropriate level of funds, specific projects, identify Chair for Campaign, and implement the campaign**
4. **Community Relations – Develop a plan to be utilized for community communication in advance of major decisions or projects.**
5. **Succession Planning for Superintendent and for Superintendent Cabinet**